

## MC-PAENH Master of Public Administration (Enhanced)

<b>Year and Campus:</b>	2016 - Parkville
<b>CRICOS Code:</b>	080150A
<b>Fees Information:</b>	Subject EFTSL, Level, Discipline & Census Date, <a href="http://enrolment.unimelb.edu.au/fees">http://enrolment.unimelb.edu.au/fees</a>
<b>Level:</b>	Graduate/Postgraduate
<b>Duration &amp; Credit Points:</b>	200 credit points taken over 24 months full time. This course is available as full or part time.
<b>Coordinator:</b>	Associate Professor Helen Dickinson Email: <a href="mailto:helen.dickinson@unimelb.edu.au">helen.dickinson@unimelb.edu.au</a>
<b>Contact:</b>	<p><b>Melbourne School of Government</b></p> <p><b>Currently enrolled students:</b></p> <ul style="list-style-type: none"> <li># Contact <b>Stop 1</b> (<a href="http://students.unimelb.edu.au/stop1">http://students.unimelb.edu.au/stop1</a>)</li> <li># General information: <a href="https://ask.unimelb.edu.au">https://ask.unimelb.edu.au</a> (<a href="http://ask.unimelb.edu.au/">http://ask.unimelb.edu.au/</a>)</li> </ul> <p><b>Future students:</b></p> <ul style="list-style-type: none"> <li># Further information: <a href="http://government.unimelb.edu.au/">http://government.unimelb.edu.au/</a> (<a href="http://government.unimelb.edu.au/">http://government.unimelb.edu.au/</a>)</li> <li># Contact: 'make an enquiry' on <a href="http://government.unimelb.edu.au/degrees/37-master-of-public-administration">http://government.unimelb.edu.au/degrees/37-master-of-public-administration</a> (<a href="http://government.unimelb.edu.au/degrees/37-master-of-public-administration">http://government.unimelb.edu.au/degrees/37-master-of-public-administration</a>)</li> </ul>
<b>Course Overview:</b>	<p>The Master of Public Administration is the flagship degree of the Melbourne School of Government. An inter-disciplinary and globally-focused degree, the MPA is for leaders from the community, corporate and public sectors. The MPA draws on the expertise across the University of Melbourne to develop the skills and competencies of professionals who operate in increasingly complex governing environments where challenges cut across disciplinary, organisational, sectoral, jurisdictional and geographical boundaries. The MPA focuses on the role of leaders and offers participants the opportunity to combine disciplinary expertise in political science, law, and business and economics with professional expertise in areas such as decision making, media and communication management, ethics, strategic management, leadership and negotiation. Participants will mix theory and practice to address the complex challenges of management in practice through an interactive learning experience, combining individual and team-based learning opportunities that allow them to explore a range of contemporary issues. All participants undertake an internship or research project as part of the Melbourne MPA to apply their learning in an individual or team-based experience.</p> <p>In the 150 point MPA, participants choose an elective in consultation with the MPA Director to enable them to explore professional and intellectual interests and to ensure the requisite background for study across the faculties at the University of Melbourne. Drawing on the broader expertise at The University of Melbourne, the MPA offers participants access to a series of master classes with world-leading practitioners and scholars to supplement and extend their intellectual and professional interests.</p> <p>In the 200 point MPA, the MPA (Enhanced), students can take five electives and these are selected in consultation with the MPA Director to enable them to explore professional and intellectual interests and to ensure the requisite background for study across the faculties at the University of Melbourne. Drawing on the broader expertise at The University of Melbourne, the MPA offers participants access to a series of master classes with world-leading practitioners and scholars to supplement and extend their intellectual and professional interests.</p>
<b>Learning Outcomes:</b>	<p><b>Students who complete the Master of Public Administration (Enhanced) should:</b></p> <ul style="list-style-type: none"> <li># understand the challenges that confront leaders from the community, corporate and public sectors;</li> <li># appreciate the interconnected nature of these challenges, and the power of applying interdisciplinary approaches to them;</li> <li># understand the strategic environment in which leaders operate and the relationships they develop to deliver on complex public policy goals; and</li> </ul>

	<p># explore the local, national, regional, and global factors that impact on these leaders and their environment.</p>																																	
<b>Course Structure &amp; Available Subjects:</b>	<p><b>200 point program</b></p> <p><b>Duration:</b> 2 years full-time / up to 4 years part-time</p> <p># eight compulsory subjects (112.5 points)</p> <p># one core subject (25 points)</p> <p># elective subjects (62.5 points)</p> <p><b>Capstone Requirement:</b></p> <p><b>All students are required to complete the Capstone Requirement for the program (25 points). Students must complete one capstone option:</b></p> <p><b>Capstone Stream 1: PPMN90039 Executive Internship (25 points)</b></p> <p><b>Purpose:</b> An opportunity to apply knowledge and skills in to solve problems that arise in professional contexts and develop an integrated understanding of research and practice.</p> <p><b>Capstone Stream 2: PADM90004 Minor Thesis - Public Administration (25 points)</b></p> <p><b>Purpose:</b>An opportunity to integrate knowledge and research skills to address a research question; pathway to the PhD.</p> <p><b>Capstone Stream 3: PADM90010 Applied Syndicate Project (25 points)</b></p> <p><b>Purpose:</b> An opportunity to work in a team-based project where knowledge and skills are applied to practical project under the supervision of an academic and practitioner expert.</p> <p>For policies that govern this degree, see <b>Academic Services Policy</b> (<a href="http://www.services.unimelb.edu.au/policy/index.html">http://www.services.unimelb.edu.au/policy/index.html</a>) in the <b>University Melbourne Policy Framework</b> (<a href="http://www.policy.unimelb.edu.au/">http://www.policy.unimelb.edu.au/</a>) . Students also should also refer to information in the <b>Student Policy Directory</b>. (<a href="http://studentpolicy-unimelb.custhelp.com/cgi-bin/studentpolicy_unimelb.cfg/php/enduser/std_alp.php?p_sid=fgBu7Kcj">http://studentpolicy-unimelb.custhelp.com/cgi-bin/studentpolicy_unimelb.cfg/php/enduser/std_alp.php?p_sid=fgBu7Kcj</a>)</p>																																	
<b>Subject Options:</b>	<p><b>Compulsory Subject</b></p> <p>8 compulsory subjects (112.5 points)</p> <table border="1" data-bbox="387 1256 1485 1805"> <thead> <tr> <th>Subject</th> <th>Study Period Commencement:</th> <th>Credit Points:</th> </tr> </thead> <tbody> <tr> <td>PADM90001 Administrative Challenges in Practice</td> <td>February</td> <td>25</td> </tr> <tr> <td>PADM90002 Managing Effectively</td> <td>July</td> <td>12.5</td> </tr> <tr> <td>PADM90003 Managing Public Finances</td> <td>July</td> <td>12.5</td> </tr> <tr> <td>PADM90005 The Nature of Governing</td> <td>March</td> <td>12.50</td> </tr> <tr> <td>PADM90006 The Rule of Law</td> <td>April</td> <td>12.5</td> </tr> <tr> <td>PADM90007 The World of Public Administration</td> <td>February, July</td> <td>12.50</td> </tr> <tr> <td>PADM90008 Using Evidence</td> <td>October</td> <td>12.5</td> </tr> <tr> <td>PADM90009 Working Ethically</td> <td>September</td> <td>12.50</td> </tr> </tbody> </table> <p><b>Core Subjects</b></p> <p>1 core subject (25 points)</p> <table border="1" data-bbox="387 1899 1485 2038"> <thead> <tr> <th>Subject</th> <th>Study Period Commencement:</th> <th>Credit Points:</th> </tr> </thead> <tbody> <tr> <td>PADM90004 Minor Thesis - Public Administration</td> <td>Semester 1, Semester 2</td> <td>25</td> </tr> </tbody> </table>	Subject	Study Period Commencement:	Credit Points:	PADM90001 Administrative Challenges in Practice	February	25	PADM90002 Managing Effectively	July	12.5	PADM90003 Managing Public Finances	July	12.5	PADM90005 The Nature of Governing	March	12.50	PADM90006 The Rule of Law	April	12.5	PADM90007 The World of Public Administration	February, July	12.50	PADM90008 Using Evidence	October	12.5	PADM90009 Working Ethically	September	12.50	Subject	Study Period Commencement:	Credit Points:	PADM90004 Minor Thesis - Public Administration	Semester 1, Semester 2	25
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PADM90010 Applied Syndicate Project	Semester 1	25
PPMN90039 Executive Internship	Semester 1, Semester 2	25

### Elective Subjects

62.5 points

**Please note:** in the 200 point Master of Public Administration program, students can take five electives and these are selected in consultation with the Master of Public Administration Director to enable them to explore professional and intellectual interests and to ensure the requisite background for study across the faculties at the University of Melbourne. Drawing on the broader expertise at The University of Melbourne, the Master of Public Administration offers participants access to a series of master classes with world-leading practitioners and scholars to supplement and extend their intellectual and professional interests.

Subject	Study Period Commencement:	Credit Points:
ABPL90377 Design for Ageing	Term 1	12.5
DEVT50002 Poverty, Microfinance and Development	Semester 2	12.5
DEVT90035 Monitoring and Evaluation in Development	Semester 2	12.5
DEVT90039 Civil Society, NGOs and the State	Semester 2	12.5
DEVT90045 Socio-Economic Development	Semester 1	12.5
ECON90009 International Trade and Policy	Not offered 2016	12.5
ECON90015 Managerial Economics	Semester 1, Semester 2	12.5
ECON90029 Economics For Public Policy	Semester 1	12.5
ECON90032 Macroeconomics for Managers	Semester 1	12.5
ECON90045 Microeconomics 2	Semester 2	12.5
ECON90047 Macroeconomics 2	Semester 1	12.5
ECON90051 Advanced Policy Analysis	Not offered 2016	12.5
ENST90017 Environmental Policy Instruments	Semester 2	12.5
ENST90032 Sustainability and Behaviour Change	Semester 1	12.5
FNCE90065 Fundamentals of Finance	Semester 1	12.5
FOOD90026 The Politics of Food	Semester 1	12.5
FOOD90027 Nutrition Politics and Policy	Semester 2	12.5
GEND90006 Gender, Globalisation and Development	Semester 1	12.5
GEND90007 Rethinking Rights and Global Development	Semester 2	12.5
HPSC90012 Trust, Credibility and Expertise	Semester 2	12.5
LAWS70082 Privacy Law	April	12.5
LAWS70100 Environmental Law	August	12.5
LAWS70114 Human Rights of Groups	November	12.5
LAWS70141 Energy Regulation and the Law	March	12.5
LAWS70164 Racing Industry Law and Regulation	June	12.5

LAWS70184 Free Speech, Contempt and the Media	February	12.5
LAWS70196 Human Rights in Administrative Law	Not offered 2016	12.5
LAWS70319 Tax Policy	May	12.5
LAWS70334 Bills of Rights	Not offered 2016	12.5
LAWS70334 Bills of Rights	Not offered 2016	12.5
LAWS70365 International Migration Law	April	12.5
LAWS70366 International Refugee Law	September	12.5
LAWS70368 Law of Intergovernmental Relations	Not offered 2016	12.5
LAWS70391 Human Rights at Work	November	12.5
LAWS70407 Australians Detained Abroad	Not offered 2016	12.5
LAWS70411 Constitutional Problems in Comparison	Not offered 2016	12.5
LAWS70417 Elements of Legislation	Not offered 2016	12.5
LAWS70425 Money, Law and Politics	November	12.5
LAWS70430 Poverty, Human Rights and Development	April	12.5
LAWS70434 Rule of Law in Asia	Not offered 2016	12.5
LING90026 Transcultural Communication at Work	Semester 2	12.5
MECM90010 Strategic Political Communication	January, February	12.5
MGMT90011 Managing Stakeholders	Semester 1	12.5
MGMT90012 Managing Diversity	August	12.5
MGMT90013 Leadership and Team Dynamics	Semester 1	12.5
MGMT90015 Managing People	Semester 1, Semester 2	12.5
MGMT90016 Performance Management & Reward Systems	Semester 2	12.5
MGMT90022 Managing Organisational Change	July	12.5
MGMT90037 Conflict and Negotiation	January, July	12.5
MGMT90040 Behaviour & Leadership in Organisations	November	12.5
MGMT90041 Financial & Performance Management	November	12.5
MGMT90045 Marketing for Managers	February	12.5
MGMT90047 Operations Management	June	12.5
MGMT90048 Quant Analysis for Managerial Decisions	June	12.5
MGMT90049 Strategy, Ethics & Governance	February	12.5
MGMT90107 Leadership & Management	August	12.5
MGMT90111 Management and Business Communication	Semester 1	12.5
MGMT90165 Social Entrepreneurship	Semester 2	12.5
MULT50002 Indigenous Peoples in Global Context	February	12.5

MULT90059 Social Enterprise Incubator	July	12.5
PADM90011 Governing Challenges 1	September	12.5
PADM90012 Governing Challenges 2	Not offered 2016	12.5
PHIL90010 Global Justice	Semester 1	12.5
PHIL90027 The Moral Limits of Markets	Semester 2	12.5
POLS40015 Women in Global Politics	Semester 1	12.5
POLS40017 Social Policy and Development	March, November	12.5
POLS90012 Trade Policy Politics & Governance	February	12.5
POLS90015 Business and Government	Not offered 2016	12.5
POLS90016 The United Nations: Review and Reform	July	12.5
POLS90034 International Policymaking in Practice	Semester 1	12.5
POLS90037 Corruption in Today's World	August	12.5
POLS90045 Governing Money and Finance	Not offered 2016	12.5
POPH90256 Ageing in Society	Term 1	12.5
POPH90257 Body of Ageing	Term 3	12.5
POPH90258 Economics of Ageing	Term 2	12.5
POPH90259 End of Life Issues	Term 2, Term 3, Term 4	12.5
POPH90260 Ethics of Ageing	Term 4	12.5
POPH90263 Technology and Ageing	Term 4	12.5
POPH90264 Global Population Ageing	Term 4	12.5
POPH90267 Ageing Health & Human Services	Term 1, Term 3	12.5
PPMN90030 Public Policy in the Asian Century	Not offered 2016	12.5
PPMN90031 Public Policy Lobbying Strategies	Semester 2	12.5
PPMN90032 Managing Change and Leading Innovation	October	12.5
PPMN90035 Publics, Policy and Public Services	May	12.5
PPMN90041 Commissioning Public Services	February	12.5
PPMN90045 Government Today 1	July	12.5
PPMN90046 Government Today 2	Not offered 2016	12.5
SOCI90006 Ageing, Society And Social Policy	March	12.5
SOCI90010 International Migration	Semester 2	12.5
SOTH90005 Social Inclusion, Politics, Recognition	Not offered 2016	12.5
SOTH90006 Social Inclusion Policy and Practice	Not offered 2016	12.5

**Entry Requirements:**

1. In order to be considered for entry, applicants must have completed:

	<ul style="list-style-type: none"> <li># an undergraduate degree in an area related to public administration, with a weighted average mark of at least H2B (70%); and</li> <li># at least three years of documented relevant professional experience</li> </ul> <p>Meeting these requirements does not guarantee selection.</p> <p>2. In ranking applications, the Selection Committee will consider:</p> <ul style="list-style-type: none"> <li># prior academic performance; and</li> <li># relevance of previous studies; and</li> <li># the professional experience.</li> </ul> <p>3. The Selection Committee may seek further information to clarify any aspect of an application in accordance with the Academic Board <b>rules</b> (<a href="http://about.unimelb.edu.au/academicboard/resolutions">http://about.unimelb.edu.au/academicboard/resolutions</a>) on the use of selection instruments.</p> <p>4. Applicants are required to satisfy the university's <b>English language requirements</b> (<a href="http://futurestudents.unimelb.edu.au/admissions/entry-requirements/language-requirements">http://futurestudents.unimelb.edu.au/admissions/entry-requirements/language-requirements</a>) for graduate courses. For those applicants seeking to meet these requirements by one of the standard tests approved by the Academic Board, performance band 6.5 is required.</p>
<b>Core Participation Requirements:</b>	<p>For the purposes of considering requests for Reasonable Adjustments under the Disability Standards for Education (Cwth 2005), and Students Experiencing Academic Disadvantage Policy, academic requirements for this course are articulated in the Course Description, Course Objectives and Generic Skills of this entry. The University is dedicated to provide support to those with special requirements. Further details on the disability support scheme can be found at the Disability Liaison Unit website: <a href="http://www.services.unimelb.edu.au/disability/">http://www.services.unimelb.edu.au/disability/</a></p>
<b>Further Study:</b>	<p>Students who complete the thesis may be eligible to enter the PhD.</p>
<b>Graduate Attributes:</b>	<p><a href="http://learningandteaching.unimelb.edu.au/curriculum/graduates">http://learningandteaching.unimelb.edu.au/curriculum/graduates</a></p>
<b>Generic Skills:</b>	<p><b>Knowledge</b></p> <p>Graduates should have:</p> <ul style="list-style-type: none"> <li># a critical understanding of the operation of governments in Australia, the Asia-Pacific region and across the world;</li> <li># a comprehensive understanding and appreciation of the interconnectedness and complexity of the fields of public management and administration;</li> <li># a sound understanding of politics, economics, law and science, as they apply to public administration and management processes and decisions; and</li> <li># an enhanced understanding of the challenges facing public managers and administrators through additional studies in an area of professional or intellectual focus.</li> </ul> <p><b>Skills</b></p> <p>Graduates should have:</p> <ul style="list-style-type: none"> <li># a high-level ability to combine theory and practice in a meaningful way in order to address managerial challenges, analyse contemporary issues of administration, and reflect critically on one's own professional practice. These skills are enhanced through additional studies in areas of professional or intellectual focus;</li> <li># a high-level ability to combine professional skills such as decision making, media and communication management, ethics, project management, strategic management, leadership and negotiation with discipline-based expertise in political science, law and economics, and to apply this complex synthesis to professional practice. These skills are enhanced through additional studies in areas of professional and/or intellectual focus;</li> <li># a highly-developed capacity to adapt to new situations and reflect upon professional practice in order to most effectively address challenges. These skills are enhanced through the selection of</li> <li># additional studies in areas of professional and intellectual interest;</li> <li># well-developed interpersonal and communication skills necessary to a range of professional activities including report writing, workplace discussions, negotiation and management and lobbying strategies;</li> <li># flexible communication skills with a highly attuned sensitivity to a diverse audience, and to the issues specific to cross-cultural communication; and</li> </ul>

	# ahe ability to draw upon an extensive repertoire of advanced professional skills including skills in leadership, negotiation, decision analysis and strategic management and to apply these skills with an awareness of the ethical implications of strategies and decisions.
<b>Links to further information:</b>	<a href="https://government.unimelb.edu.au/degrees/37-master-of-public-administration">https://government.unimelb.edu.au/degrees/37-master-of-public-administration</a>